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March 9, 2003

To Whom It May Concern:

This is a letter of reference for Gerald Morris.

On two separate projects at Raytheon, from the fall of 2000 through the June of 2002, Mr. Morris was a member of my team. Mr. Morris primarily performed hardware integration level tasks, requiring him to be proficient with embedded hardware technologies and real-time operating systems. His in-depth knowledge of both the target hardware and development environments proved to be a great asset to both projects.

Mr. Morris is well-versed with several operating systems such as VxWorks, Linux, UNIX, and development environments such as Tornado and GNU. He was invaluable in integrating tool chain environments (Rational Rose Real-Time and Tornado) and trouble shooting board support package issues.

With respect to commitment to tasks, Mr. Morris often made additional efforts to ensure projects remained on schedule. He also was very willing to learn and apply new skills that were outside his area of expertise.

I believe Mr. Morris would be a great technical asset to any project.

Please feel free to contact me if you need any further information.

Sincerely,

Harold Smith, III, PhD
Assistant Professor
Information Sciences and Technology